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About the Institute

The Hunt Institute for Botanical Documentation, a research division of Carnegie Mellon University, specializes in the history of botany and all aspects of plant science and serves the international scientific community through research and documentation. To this end, the Institute acquires and maintains authoritative collections of books, plant images, manuscripts, portraits and data files, and provides publications and other modes of information service. The Institute meets the reference needs of botanists, biologists, historians, conservationists, librarians, bibliographers and the public at large, especially those concerned with any aspect of the North American flora.

Hunt Institute was dedicated in 1961 as the Rachel McMasters Miller Hunt Botanical Library, an international center for bibliographical research and service in the interests of botany and horticulture, as well as a center for the study of all aspects of the history of the plant sciences. By 1971 the Library's activities had so diversified that the name was changed to Hunt Institute for Botanical Documentation. Growth in collections and research projects led to the establishment of four programmatic departments: Archives, Art, Bibliography and the Library.

43211 ext. 2131

L. H. BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, NEW YORK

26 November 1957

Lafayette 3-6604

*Please return
G. L. S.*

Dr. George L. Slate
Agricultural Experiment Station
Geneva
New York

Dear George:

As you know we are planning a full day and evening celebration at Cornell on March 14th in honor of the centennial of Bailey's birth. As a part of the evening Program, we invited George Taylor, Director of Kew, to come over specifically to give the address of the evening.

In his reply just received, he declined the offer because he is coming to Boston for the period December 4 - 15 as a member of the Visiting Committee of the Arnold Arboretum. I am a little bit confused in my own mind whether this is your organization or the oppositions. I hope, of course, that it is yours and assume because of your earlier considerations of Taylor that this is true.

I mention this because I am leaving December 2nd for London and will be back here the night of the 15th. This is a participation in nomenclature sessions convening there. If Taylor is coming as a part of Grenville Clark's program, then you will surely be seeing him. You might tell him that you are on our Advisory Board and extend to him the regrets of all of us that it is not going to be possible for him to be our top man on the Program next March. Knowing him as I do and of his verility and intellect it is a real loss to us.

Incidentally, with the approval of the administration, I sent a cable to Dr. Harold R. Fletcher, Acting Regius Keeper of the Royal Botanic Gardens at Edinburgh, inviting him to come in Taylor's place. I will be seeing Fletcher at the nomenclature meetings and if he accepts we will be able to brief him then. He is Secretary of the International Commission and I have worked with him on these matters for several years.

Very sincerely yours,

George L.
George H. M. Lawrence
Director

lm

Fletcher can come.

L. H. BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, NEW YORK
7 January 1958

Mr. George L. Slate
37 Highland Avenue
Geneva
New York

Dear George:

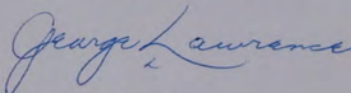
Thank you for your letter of January 3rd and the several enclosures, all of which arrives just as I am ready to take off for California to be gone until the 17th. I am taking these with me to read enroute and will return those so requested later.

After all the flurry of trying to get a letter into Karl Sax's hands, to be given discreetly to George Taylor, it was my good fortune to have 20 minutes with Taylor in London just prior to his departure for Cambridge, Massachusetts. We had a fine talk and it was good that we did. He was of the impression that the Visiting Committee was an unbiased group, representing neither side of the picture, but which was on a fact-finding mission! I talked very plainly to him and found that he was already aware of the slipperiness of some individuals' loose talk, considered Johnston to be his friend of long-standing, and would certainly try to see both Johnston and Mrs. Merrill.

I think we can have complete confidence in George Taylor's not being hood-winked by anybody, particularly with the briefing he got on both sides of the Atlantic.

Do come down and pay us a visit. If it is more convenient to come for an evening and dinner, please say so and know that the Lawrences would be very happy to have the Slaters with them. I will return the 17th and will be here from then until the middle of March, barring a few days away for the day only. You set a time convenient and then see whether we can't make it. We can also discuss Lily Yearbook at that time and I am ready to return your valuable copy of Stae then. I would rather do it that way than to entrust it to the mails.

Most cordially yours,



G. H. M. Lawrence
Director

BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, New York

12 December 1958

Dr. L. H. MacDaniels
AFU 923, USOM-ICA
San Francisco, California

Dear Mac:

Thank you for your kind note sent recently, and which crossed in the mails with one from here by Dan Nicolson. I suggested to Dan that he write you explaining about the areoid cuttings, since his test made with cuttings treated and handled here indicates that the material is sensitive to mold infestation, but that it can be shipped quite well if air dried for a number of days before packing and if it is then sent dry without any moist material around it. Actually, this makes the shipping of them considerably easier and my only regret is that the tests were not made long ago.

You have probably heard from George Slate, as I have, that things are going to pop with regard to the Arnold Arboretum situation. His card to me, dated December 10th, reads:

"We are in court. The newly elected Attorney General in Mass. dragged Harvard in by the heels. Suit was filed Dec. 4. Hokey! To Hell with Pussy!"

No one can predict how far the case will get in court, nor the outcome. I certainly hope that the Proceedings will not develop to the stage where testimony will be required from botanical specialists until after your return. I have not talked about this case with the Dean in the last couple of years, but the last time I did so he made it clear that if I took any public position on one side or the other it would have to be as an individual and not because of my position or affiliation at Cornell. He also was of the opinion that I should be on leave for such period in the event my conscience demanded that I participate.

Perhaps the people at the Arnold have been anticipating this because certainly they have been reinforcing their own position internationally in the last year. As you know, they have formed an advisory body made up of some of the top botanists in the world, and have paid their expenses to attend quarterly meetings at Cambridge. These include, among others, Phil Munz, Edgar Anderson, George Taylor of Kew, and I am sure that those people are all going to be Marshalls to testify in support of the present situation. I don't think that the case is as easy to break now as it would have been three or four years ago. I do not know what commitments I should make if asked to do so, with regard to my availability as a witness in opposition to these botanical leaders. I would like your counsel on this.

Very sincerely yours,

COPY

George H. M. Lawrence
Director

lm

cc: George Slate ✓

BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY

ITHACA, NEW YORK

4 February 1955

Dr. George L. Slate
Agricultural Experiment Station
Geneva, New York

Dear George:

You have asked me for a statement covering some of my views on how the Arnold Arboretum might make its facilities better serve the interests of an arboretum than they do at the present, or have done for several years.

There is adequate support, here and abroad, for the view that an arboretum is primarily an institution for the study of woody plants that are in cultivation. To be sure, these studies must be based on indigenous material representing the cultigens and their relatives, as well as on the cultigens themselves. But even so, the fundamental objective is a better understanding of the cultigen. This understanding postulates a high standard of competence on the part of the institution's staff, enabling those staff members to determine relationships, identities, and the names of the woody material in cultivation and especially that growing in the climatic zone within the scope of the arboretum. This competence, to be effective and useful to the horticulturist whom the arboretum serves, must reach to the clonal and the varietal level as well as at the species level. Furthermore, it is becoming increasingly apparent that the arboretum, through its staff, must investigate and make use of cytogenetic and morphological data in arriving at these conclusions. It is also obvious, if the arboretum is to become a leader in dendrological matters, as concerns trees and shrubs grown for ornamental purposes, that it must extend its studies to plants of hybrid origin.

Another aspect of the arboretum's work is that of introducing new woody materials to cultivation. This role can be filled by products of plant exploration, by growing and testing materials introduced from the wild by other agencies (perhaps operating in other regions in the country or of the earth), and by developing new clones and cultivars by its own breeding research program. Ideally, the arboretum should be engaged in, or support, all three of these channels concurrently.

It is my opinion, based largely on knowledge of existing reports and publications of its staff members, that the Arnold Arboretum is not now actively pursuing these lines of operation to any substantial extent. To the best of my knowledge, it does not now have on its staff:

- (1) a single person competent or interested in the routine identification of woody plant materials generally cultivated north of the 40th parallel of this continent;
- (2) any regular staff member actively engaged in monographic studies of genera of great importance as horticultural subjects and certainly not in the badly needed studies of genera at the varietal and clonal level;

- (3) Any person engaged in fundamental botanical studies in the cytogenetics and morphology required for future clarification of intergeneric relationships of temperate-zone groups that are highly important in horticulture, and;
- (4) Any person actively engaged in the genetical studies fundamental to the development and production of new clonal and varietal material.

During the last decade expeditions have been made, and are currently being made, for the purpose of introducing new plants into cultivation. These have been as much for the exploration of woody plant materials as for those of herbaceous character. I know of none having been sponsored, or even co-sponsored by the Arnold Arboretum. If this Arboretum's operational plan excludes activities of this character, I consider it a serious omission. If the Arboretum is now a part of such a plan, it and the accrued results deserve better publicity.

To be more specific, I believe that the Arnold Arboretum should establish itself, through its staff, as an authoritative center for the resolution of identification problems as concerns cultigens, at the clonal and varietal level as well as the specific level, for a number of genera and/or families of temperate plants. With a very few exceptions, this is not now true for the Arnold Arboretum even at the species level. For example, systematic knowledge of the cultivated components of such genera as *Rosa*, *Taxus*, *Juniperus*, *Tsuga*, *Genista* and *Cytisus*, *Cotoneaster*, *Malus* and *Pyrus* are in a chaotic state. These are genera of great economic importance, especially as ornamentals. Despite this, there is no authority known to me anywhere to whom one may, in confidence, send cultivated material for determination and naming. Literally, scores of other examples could be cited to these few genera named above. Service of this type is not now known to be available from anyone at the Arnold Arboretum for any single genus!

As concerns purely botanical investigation in the combined field of morphology, anatomy, cytogenetics, and taxonomy that should, in my opinion, be in progress, or within the immediate operational plan, at the Arnold Arboretum, I cite the following as examples:

- (1) there is evidence that the elderberries, members of the genus *Sambucus*, do not belong in the Honeysuckle family (Caprifoliaceae), but in a family by themselves. Investigation and action on this is needed and then brought to the attention of all concerned;
- (2) there is need for thorough study of the Honeysuckle Family (Caprifoliaceae) and the closely allied Madder Family (Rubiaceae) to determine if the taxa involved represent two families or should be united into one. There are proponents for both views and the literature in support of one view or the other is inconclusive at the present time;
- (3) the degree of relationship between the genera *Pyrus*, *Malus*, *Sorbus*, *Aronia*, and others of the same affiliation, is a matter of dispute. More investigations are needed, and a report is required in order that there may be greater uniformity of practice in the botanical and horticultural naming of the plants concerned.
- (4) within the family Ericaceae are several problems, requiring data from these various botanical disciplines before the horticulturist may

know the answers and have a possible end to current situations involving different names for the same plant. I refer in the first place to the practice of some botanical works of putting the cranberries in a family distinct from the heathers, and there are a number of genera in the heather subfamily (if that be its correct classification level) that require morphological and cytogenetic studies before their true position and affiliation can be ascertained.

The Arnold Arboretum has one of the greatest libraries of its kind and one of the very best of herbarium collections. I am not familiar with its operating budget, nor do I know how much of it is being devoted to salaries of staff members. However, the percentage return of information in its publications, usable by the horticulturists is so low as to be negligible. It has been becoming of lower significance from year to year. It is a situation that cannot be corrected overnight, since it is exceedingly difficult to find competent staff members who have the training and background required to do the work outlined above. It does require that there be one or two competent persons of experience and training on the staff, together with provisions for graduate students from whom outstanding individuals can be selected later to augment the staff. It requires the publication of a statement of policy that the world may know the direction in which the Arboretum proposes to go, that other agencies, working in allied fields can develop programs in consort and harmony with those of the Arboretum, each profiting from the results of the other's work. I am convinced in my own mind that the Arboretum should shift its direction of research from that of tropical Asiatic botany to groups of plants that are now being grown or capable of being grown in the United States.

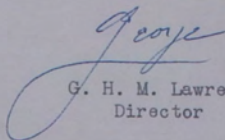
To the best of my knowledge there is no work now being done that will lead ultimately to a new edition of Rehder's manual. There was a gap of about 15 years between the dates of the first and second editions of that classical work. It is now 15 years since the latest edition came out. During the period between the two editions, Alfred Rehder worked steadily toward his second edition. He began this work as a person whose competence was without equal. In view of the present situation, where there is no one with competence to begin such a revision at the present time, it is conceivable that a period of another two decades would be required before a third edition could possibly be prepared. This, on the assumption that such a project was to be incorporated in the operational plan of the Arboretum and in the near future. Wholly aside from the present manual put out from the Arboretum by Alfred Rehder, there is the consideration of an expanded scope for such a manual. The present manual does not begin to cover the woody plant material of the Pacific coast. There is no book in existence that does this. It seems to me that it is entirely within the scope of the Arnold Arboretum, working perhaps in cooperation with the several institutions on the Pacific coast, toward the production of a manual of cultivated trees and shrubs of the United States and Canada. This would include a considerable amount of field study and of research. It would require the services of several staff members working continually at the project. It would be a service to American horticulture without parallel and would provide a standard work of reference that does not now exist, nor is the material available in a dozen existing works.

^{so many as}
I mention all of these as some of the channels in which, it seems to me, the Arnold Arboretum should be diverting and expanding its energies. I hope

you may find some of the material of use to you.

With every best personal regard,

Most cordially yours,


G. H. M. Lawrence
Director

lm

L. H. BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, NEW YORK

11 November 1957

Dr. George L. Slate
Agricultural Experiment Station
Geneva
New York

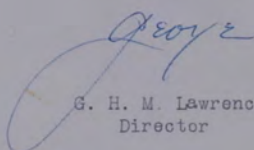
Dear George:

It was interesting to read the confidential memo of Tom Rankin's with regard to George Taylor of Kew. This, because I have just written Taylor to inquire if he would come to Cornell to give the major address at the Centennial, celebrating Liberty Hyde Bailey's birth. The event will be an all day and evening affair on March 14th, (the 15th is out since it is a Saturday and the calendar for that date is full here).

I am quite sure that Taylor, because of the position he has as Director of the Royal Botanic Garden, Kew, would decline to serve on a Committee for either interest unless he had full particulars in advance. I suspect that he would be reluctant to put himself in a position where he would have to take sides in a controversial matter. I will be seeing Taylor in about three weeks time, since I am scheduled to go to London on December 2nd for ten days, to participate in nomenclatural meetings being held there then.

Charlie Palm is Co-chairman of the College's Committee in Charge of the Bailey Centennial Celebration. You will be hearing about this very shortly since I am sending out a memo on it to the Hortorium Advisory Committee. My time between now and then is going to be pretty tightly booked, since I must work hard in behalf of the Bailey Fund and also have a responsibility on this celebration. Getting the Bailey stamp authorized was the results of about two years of concentrated effort and although it will be a garden club stamp, it will have Bailey's picture on it, his full name and dates of birth and death. Furthermore, we will have more than a look-in in the design of the stamp. Although it has not yet been officially announced, the stamp is scheduled to be released from Cornell the night of the banquet here on the 14th. I hope the Postmaster General will be present in person. It will be quite an affair and you and Muriel will be invited. More about it later.

Very sincerely yours,


G. H. M. Lawrence
Director

25 July 1956

Mr. Thomas Rankin
20 Louisburg Square
Boston 8, Massachusetts

Dear Mr. Rankin:

George Slate has forwarded me your letter to him of June 30 in which you query the situation regarding the cool treatment given Mr. Francis Blake on the occasion of his visit to the Director of Kew Gardens.

It is my understanding that Sir Edward retired from Kew as of the first of July. And undoubtedly he was under considerable pressure to get his house in order before leaving.

While this may have nothing to do with the treatment given Mr. Blake, I am of the understanding that the present Director of the Arnold Arboretum visited with Sir Edward last summer.

I spent a half-hour or so with Sir Edward in June of last year and at that time he raised the question of the situation at the Arnold Arboretum, and I gave him what I felt was an objective unbiased picture. His understanding of the situation may have been changed considerably however by the time he received a letter advising him of Mr. Blake's desire to see him. This however is conjecture on my part.

Should occasion arise in the future for any member of the Association to desire to contact the Director of Kew Gardens, I suggest that the arrangements be made through the office of the Assistant Director, Dr. Bor. Without meaning to be at all presumptuous, but since I consider Dr. Bor a personal friend, I would be glad at any time in the future to provide a letter of introduction to him. He is not at all a stuffed shirt, but is a very wholesome extroverted Irishman, a most highly respected scholar, and an outstanding scientist in his right.

Very sincerely yours,

George H. M. Lawrence

spc

cc: Slate

Enc.

BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, New York
3 April 1956

Mr. George L. Slate
37 Highland Avenue
Geneva
New York

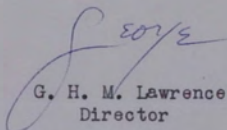
Dear George:

Enclosed is the letter you forwarded to me by Karl Sax,
and which has been read with the greatest of interest.

The situation he relates is so amazing, and so highly
unorthodox, that I seriously believe it should be given wide
publicity. I think this, more than any other thing that I
know of, could shake a great many people into the reality of
what is going on. I urge that you bring it to the attention
of Mr. Clark and his group and, following further documentation
and substantiation, to give it the publicity it deserves.

I appreciate your giving me the opportunity of learning
of this, and I will respect the confidence in which it was
sent.

Very sincerely yours,


G. H. M. Lawrence
Director

lm

Enc.

You have asked me for a statement covering some of my views on how the Arnold Arboretum might make its facilities better serve the interests of an arboretum than they do at the present, or have done for several years.

There is adequate support, here and abroad, for the view that an arboretum is primarily an institution for the study of woody plants that are in cultivation. To be sure, these studies must be based on indigenous material representing the cultigens and their relatives, as well as on the cultigens themselves. But even so, the fundamental objective is a better understanding of the cultigen. This understanding postulates a high standard of competence on the part of the institution's staff, enabling those staff members to determine relationships, identities, and the names of the woody material in cultivation and especially that growing in the climatic zone within the scope of the arboretum. This competence, to be effective and useful to the horticulturist whom the arboretum serves, must reach to the clonal and the varietal level as well as at the species level. Furthermore, it is becoming increasingly apparent that the arboretum, through its staff, must investigate and make use of cytogenetic and morphological data in arriving at these conclusions. It is also obvious, if the arboretum is to become a leader in dendrological matters, as concerns trees and shrubs grown for ornamental purposes, that it must extend its studies to plants of hybrid origin.

Another aspect of the arboretum's work is that of introducing new woody materials to cultivation. This role can be filled by products of plant exploration, by growing and testing materials introduced from the wild by other agencies (perhaps operating in other regions in the country or of the earth), and by developing new clones and cultivars by its own breeding research program. Ideally, the arboretum should be engaged in, or support, all three of these channels concurrently.

It is my opinion, based largely on knowledge of existing reports and publications of its staff members, that the Arnold Arboretum is not now actively pursuing these lines of operation to any substantial extent. To the best of my knowledge, it does not now have on its staff:

- (1) a single person competent or interested in the routine identification of woody plant materials generally cultivated north of the 40th parallel of this continent;
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During the last decade expeditions have been made, and are currently being made, for the purpose of introducing new plants into cultivation. These have been as much for the exploration of woody plant materials as for those of herbaceous character. I know of none having been sponsored, or even co-sponsored by the Arnold Arboretum. If this Arboretum's operational plan excludes activities of this character, I consider it a serious omission. If the Arboretum is now a part of such a plan, it and the accrued results deserve better publicity.

To be more specific, I believe that the Arnold Arboretum should establish itself, through its staff, as an authoritative center for the resolution of identification problems as concerns cultigens at the clonal and varietal level as well as the specific level, for a number of genera and/or families of temperate plants. With a very few exceptions, this is not now true for the Arnold Arboretum even at the species level. For example, systematic knowledge of the cultivated components of such genera as *Rosa*, *Taxus*, *Juniperus*, *Tsuga*, *Genista* and *Cytisus*, *Cotoneaster*, *Malus* and *Pyrus* are in a chaotic state. These are genera of great economic importance, especially as ornamentals. Despite this, there is no authority known to me anywhere to whom one may, in confidence, send cultivated material for determination and naming. Literally, scores of other examples could be cited to these few genera names above. Service of this type is not now known to be available from anyone at the Arnold Arboretum for any single genus!

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greater uniformity of practice in the botanical and horticultural naming of the plants concerned.

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To the best of my knowledge there is no work now being done that will lead ultimately to a new edition of Rehder's manual. There was a gap of about 15 years between the dates of the first and second editions of that classical work. It is now 15 years since the latest edition came out. During the period between the two editions, Alfred Rehder worked steadily toward his second edition. He began this work as a person whose competence was without equal. In view of the present situation, where there is no one with competence to begin such a revision at the present time, it is conceivable that a period of another two decades would be required before a third edition could possibly be prepared. This, on the assumption that such a project was to be

incorporated in the operational plan of the Arboretum and in the near future. Wholly aside from the present manual put out from the Arboretum by Alfred Rehder, there is the consideration of an expanded scope for such a manual. The present manual does not begin to cover the woody plant material of the Pacific coast. There is no book in existence that does this. It seems to me that it is entirely within the scope of the Arnold Arboretum, working perhaps in cooperation with the several institutions on the Pacific coast, toward the production of a manual of cultivated trees and shrubs of the United States and Canada. This would include a considerable amount of field study and of research. It would require the services of several staff members working continually at the project. It would be a service to American horticulture without parallel and would provide a standard work of reference that does not now exist, nor is the material available in so many as a dozen existing works.

I mention all of these as some of the channels in which, it seems to me, the Arnold Arboretum should be diverting and expanding its energies. I hope you may find some of the material of use to you.

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Another aspect of the arboretum's work is that of introducing new woody materials to cultivation. This role can be filled by products of plant exploration, by growing and testing materials introduced from the wild by other agencies (perhaps operating in other regions in the country or of the earth), and by developing new clones and cultivars by its own breeding research program. Ideally, the arboretum should be engaged in, or support, all three of these channels concurrently.

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- (1) a single person competent or interested in the routine identification of woody plant materials generally cultivated north of the 40th parallel of this continent;
- (2) any regular staff member actively engaged in monographic studies of genera of great importance as horticultural subjects and certainly not in the badly needed studies of genera at the varietal and clonal level;
- (3) Any person engaged in fundamental botanical studies in the cyto-genetics and morphology required for future idem clarification of intergeneric relationships of temperate-zone groups that are highly important in horticulture, and;
- (4) Any person actively engaged in the genetical studies

fundamental to the development and production of new clonal and varietal material.

During the last decade expeditions have been made, and are currently being made, for the purpose of introducing new plants into cultivation. These have been as much for the exploration of woody plant materials as for those of herbaceous character. I know of none having been sponsored, or even co-sponsored by the Arnold Arboretum. If this Arboretum's operational plan excludes activities of this character, I consider it a serious omission. If the Arboretum is now a part of such a plan, it and the accrued results deserve better publicity.

To be more specific, I believe that the Arnold Arboretum should establish itself, through its staff, as an authoritative center for the resolution of identification problems as concerns cultigens at the clonal and varietal level as well as the specific level, for a number of genera and/or families of temperate plants. With a very few exceptions, this is not now true for the Arnold Arboretum even at the species level. For example, systematic knowledge of the cultivated components of such genera as *Rosa*, *Taxus*, *Juniperus*, *Tsuga*, *Genista* and *Cytisus*, *Cotoneaster*, *Malus* and *Pyrus* are in a chaotic state. These are genera of great economic importance, especially as ornamentals. Despite this, there is no authority known to me anywhere to whom one may, in confidence, send cultivated material for determination and naming. Literally, scores of other examples could be cited to these few genera names above. Service of this type is not now known to be available from anyone at the Arnold Arboretum for any single genus!

As concerns purely botanical investigation in the combined field of morphology, anatomy, cytogenetics, and taxonomy that should, in my opinion, be in progress, or within the immediate operational plan, at the Arnold Arboretum, I cite the following as examples:

- (1) there is evidence that the elderberries, members of the genus *Sambucus*, do not belong in the Honeysuckle family (Caprifoliaceae), but in a family by themselves. Investigation and action on this is needed and then brought to the attention of all concerned;
- (2) there is need for thorough study of the Honeysuckle Family (Caprifoliaceae) and the closely allied Madder Family (Rubiaceae) to determine if the taxa involved represent two families or should be united into one. There are proponents for both views and the literature in support of one view or the other is inconclusive at the present time;
- (3) the degree of relationship between the genera *Pyrus*, *Malus*, *Sorbus*, *Aronia*, and other of the same affiliation, is a matter of dispute. More investigations are needed and a report is required in order that there may be

greater uniformity of practice in the botanical and horticultural naming of the plants concerned.

- (4) within the family Ericaceae are several problems, requiring data from these various botanical disciplines before the horticulturist may know the answers and have a possible and to current situations involving different names for the same plant. I refer in the first place to the practice of some botanical works of putting the cranberries in a family distinct from the heathers, and there are a number of genera in the heather subfamily (if that be its correct classification level) that require morphological and cytogenetic studies before their true position and affiliation can be ascertained.

The Arnold Arboretum has one of the greatest libraries of its kind and one of the very best of herbarium collections. I am not familiar with its operating budget, nor do I know how much of it is being devoted to salaries of staff members. However, the percentage return of information in its publications, usable by the horticulturists is so low as to be negligible. It has been becoming of lower significance from year to year. It is a situation that cannot be corrected overnight, since it is exceedingly difficult to find competent staff members who have the training and background required to do the work outlined above. It does require that there be one or two competent persons of experience and training on the staff, together with provisions for graduate students from whom outstanding individuals can be selected later to augment the staff. It requires the publication of a statement of policy that the world may know the direction in which the Arboretum proposes to go, that other agencies, working in allied fields can develop programs in consort and harmony with those of the Arboretum, each profiting from the results of the other's work. I am convinced in my own mind that the Arboretum should shift its direction of research from that of tropical Asiatic botany to groups of plants that are now being grown or capable of being grown in the United States.

To the best of my knowledge there is no work now being done that will lead ultimately to a new edition of Rehder's manual. There was a gap of about 15 years between the dates of the first and second editions of that classical work. It is now 15 years since the latest edition came out. During the period between the two editions, Alfred Rehder worked steadily toward his second edition. He began this work as a person whose competence was without equal. In view of the present situation, where there is no one with competence to begin such a revision at the present time, it is conceivable that a period of another two decades would be required before a third edition could possibly be prepared. This, on the assumption that such a project was to be

incorporated in the operational plan of the Arboretum and in the near future. Wholly aside from the present manual put out from the Arboretum by Alfred Rehder, there is the consideration of an expanded scope for such a manual. The present manual does not begin to cover the woody plant material of the Pacific coast. There is no book in existence that does this. It seems to me that it is entirely within the scope of the Arnold Arboretum, working perhaps in cooperation with the several institutions on the Pacific coast, toward the production of a manual of cultivated trees and shrubs of the United States and Canada. This would include a considerable amount of field study and of research. It would require the services of several staff members working continually at the project. It would be a service to American horticulture without parallel and would provide a standard work of reference that does not now exist, nor is the material available in so many as a dozen existing works.

I mention all of these as some of the channels in which, it seems to me, the Arnold Arboretum should be diverting and expanding its energies. I hope you may find some of the material of use to you.

1
BAILEY HORTORIUM
NEW YORK STATE COLLEGE OF AGRICULTURE
CORNELL UNIVERSITY
ITHACA, New York
16 March 1955

10

Mr. George L. Slate
Agricultural Experiment Station
Geneva
New York

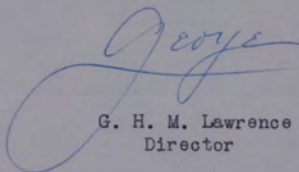
Dear George:

Enclosed is a copy of the material I have written for Mr. Clark for consideration in the forthcoming new brochure on the Arnold Arboretum.

I have told him in my letter just sent to him that I am sending you this copy and that probably you will want to reply to it directly. I do not know if I have covered the matter adequately, and I certainly will have no hurt feelings if the idea is scrapped. In drafting the statement I found it impossible to avoid criticizing the present administration's policy. It seems to me that it is an integral part of the plan behind the move to Cambridge. Please feel free to mark up a copy and send it on to Mr. Clark, or redraft one of your own composing.

With every best regard,

Most cordially yours,


G. H. M. Lawrence
Director

lm
Encs.

What effect may the separation have on the character
of the Arboretum's contribution to horticulture?

If it is accepted that the primary function of the Arboretum as a research institution is the study of the taxonomy, genetics, and introduction of plants germane to an arboretum in the conventional sense, then that research deals with cultivated plants and their indigenous congeners, or with indigenous plants that have potentials in producing cultivated subjects of the future. The move of material facilities as already effected has resulted in the bulk of herbarium specimens of cultivated origin being left at Jamaica Plain and those of indigenous origins having been transferred to Cambridge.

This division of the herbarium must then be suspected as a deliberate move in Arboretum policy away from the botanical study of cultivated dendrological material to a concentration of study of genera and species not closely allied to those now growing or of material unlikely to be grown in this country as horticultural subjects. Evidence of this diversion of effort already is ample. Note that there is no successor on the Arboretum staff to the late Alfred Rehder, nor is it known that any effort has been made during the last decade to train or procure a successor. In this connection, no small part of the Arboretum's prestige has resulted from the contributions of Dr. Rehder. Since his death in 1949 there has been little production on the part of the present staff by way of significant revisions of primarily cultivated groups of cultivated trees and shrubs and no participation in matters relating to horticultural nomenclature. There is no one now on the staff to whom appeal may be made with confidence on matters relating to the critical

identification and nomenclature of cultivated woody plants. International botanical and horticultural congresses are convened regularly for the formulation of technical codes of nomenclature. The Arnold Arboretum, once a leader in these matters, is not known to have participated through its staff members in either of the last sessions of these congresses. Its absence in this regard is significant in that it points to a loss of leadership by default and an apparent disinterest in these botanical aspects of plant nomenclature. To no small extent, it is because of these horticulturally integrated contributions of the past that the Arnold Arboretum achieved its once-held position of leadership in the taxonomic field. The move to Cambridge, the separation of staff from the growing collections and a substantial portion of the cultivated herbarium material, and the absence of a flow of significant contributions to horticultural taxonomy during the last decade, all point to a shift in policy that can only bring an end to the dendrological functions of the Arboretum as concerns cultivated plants.

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March 18, 1955

Dr. G. H. M. Lawrence, Director
Bailey Hortorium
New York College of Agriculture
Cornell University
Ithaca, N. Y.

Dear George;

Thanks for the copy of your statement to Mr. Clark. It covers the situation so well that I have no criticism of it. This statement, the letter you wrote to me previously and my comments on the Bundy leaflet, as well as my reply to Don Wyman, should give Mr. Clark about all that he needs. I doubt if there is much more I can offer on this matter.

I have been told Carroll Wood is a very good botanist. Do you know anything about it or could you possibly tell me if he is working along the lines that Rehder worked at. I have written to Camp about registration and shall wait until I hear from him before I do very much about it.
Best regards,

Sincerely yours,

GLS:par

George L. Slate,
Professor of Pomology

NEW YORK STATE COLLEGE OF AGRICULTURE
AGRICULTURAL EXPERIMENT STATION
CORNELL UNIVERSITY
ITHACA, NEW YORK
DEPARTMENT OF FLORICULTURE AND
ORNAMENTAL HORTICULTURE

April 29, 1957

Mr. John Wister
Swarthmore College
Swarthmore, Penna.

Dear John:

Thank you for sending me one of your spring greetings, which are much appreciated. I regret very much that my absence from Ithaca for a matter of over a month and preoccupation with other matters which demanded attention has delayed my response to several statements which you have sent to me with regard to the Arnold Arboretum. It is probably too late to contribute to your statement on arboretums and horticultural research. This seems to me quite complete and I have little to suggest in the way of specific change.

Whether or not it will reach, and change the opinion of those that need to be educated is perhaps the question. It appears to me that the Winterthur statement, though not detailed, gave a good idea as to what an arboretum should do and what was needed at the Arnold. To those who have no horticultural background, however, words fail to convey the meanings which the horticulturists hope they will.

It is my opinion that the most important difference between horticultural science and botany, pure or otherwise, is what you refer to as "slant." The significant feature of the Arnold Arboretum as it existed under Sargent and his group was that it concerned plants as they were related to their cultivation in the Boston area and that this concern was carried to a very high scientific level. Most of the arboreta in the country have concern for cultivated plants but their work is aimed at the garden clubs and instruction of the public in cultural practices. What made the Arnold Arboretum almost unique was that it brought the basic sciences, particularly taxonomy, to bear on the problems of the cultivated plants. As shown in the development of the American Society for Horticultural Science, there has been an evolution of what constitutes horticultural research from the early days of variety testing and field trials to the present situation in which all branches of basic science are brought to bear on the problems of understanding and management of cultivated material.

COPY

Mr. Wister
page 2

In my thinking the tragedy of the Arnold is that it was the outstanding great institution that was concerned with cultivated plants and research on them at a high scientific level that had adequate funds to carry on an effective program. With its deterioration to what appears to be a more or less second-rate city park and garden center, about the only institutions that are left to my knowledge, that is concerned with cultivated plants at a high technical level are the Bailey Hortorium and probably the Shaw Botanical Garden and possibly a few others and none of these has adequate financial resources. The Longwood gardens have great potential but I am uncertain as to the course it will follow.

As this controversy wears on, it appears to me that the emphasis certainly should be on getting a day in court on the breach of trust issue. I have very little hope of educating either the present director of the Arboretum or the president of Harvard University as to what should be expected of a really great Arboretum. Unfortunately the whole business seems to have deteriorated into a situation where the Harvard Corporation is determined not to have the matter brought into court and in which certain individuals at least, are doing all they can to discredit those who protest Harvard's action by spreading it around that these people are ill-informed, unruly, crazy or senile. I personally have been amazed at the lengths to which some of these persons have gone to discredit such persons as Charles Ames, E. D. Merrill, Johnson and Sacks. The letters of Fussy and Bundy show no comprehension of what the Arboretum should be and not even a willingness to consider the matter on its merits. The actions of the director of the Arboretum are if I understand them correctly, beneath contempt. One thing that makes the position of the Association particularly difficult is that there are apparently some botanists of good standing, such as ~~Robert~~ Robert of Longwood, and Hal Moore of the Bailey Hortorium, and several others that do not go along with the participants in the Winterthur Conference and think Harvard actions are defensible. Under such circumstances it sort of boils down to who is crazy and who is senile and that kind of a controversy never gets anywhere. I confess in my own thinking I am not too clear as to just what should be done other than hammering at the obstacles which prevent the matter from coming into court.

With best regards,

Yours very truly,

L. H. MacDaniels
Professor-Emeritus

LHM:lmb
cc Rankin Slate

FREDERIC P. LEE
1200 EIGHTEENTH STREET, N. W.
WASHINGTON 6, D. C.

January 24, 1957

Dr. John C. Wister
Swarthmore College
Swarthmore, Pennsylvania

Dear John:

I am agreeable to your draft of "Comments" on the Pusey and Washburn letters accompanying your letter to me of January 15th. My suggestions are few:

1. Page 1, second paragraph, omit the "insincerity" idea and better the whole sentence.
2. Paragraph 4, omit sentence on president's attendance and cocktails.
3. Paragraph 5, third paragraph, omit "specious or quibbling".

Characterization without ability to prove usually serves no useful purpose and is dangerous.

I add the following general comments on the situation:

It is easy for parties to a controversy to make personal accusations of ignorance of the facts and lack of understanding on the part of others. The test is what is actually being done at the Arnold Arboretum, not programs or directors' reports or letters of attack or defense, nor will ex parte pronouncements by Harvard resolve the controversy.

If President Pusey and Mr. Washburn feel that the facts are not understood, they should be willing to sit down with some of us to discuss the matter fully until we agree what are facts or find such agreement impossible. I say this recognizing the great demands on the time of all concerned.

Neither is the basic question one of whether there is a breach of trust. It is whether the Arnold Arboretum fund and facilities and staff are being used wholly and wisely for the benefit of the Arboretum rather than largely or partly for the benefit of botanical laboratory research.

and other activities unrelated, or at best remotely related, to the development of ornamental horticulture in New England.

Trustees may be exercising their authority contrary to the best interests of the beneficiary even though no legal breach of trust is involved. The measure of whether the Harvard Corporation acts wisely from day to day in its conduct of any Harvard affairs is not whether its members are successful in steering clear of legal liability for a breach of trust. One does not discharge a public trust adequately merely because a court may find he has committed no violation of law.

Of course it remains true that trustees should be the first to want their names cleared by the courts or to be instructed by the courts as to their proper conduct, in face of claims of breach of trust by responsible persons.

To summarize, your analysis of the Pusey and Washburn letters is fine and may well be sent to the proper parties. I do not like, however, to be side-tracked into pointing out defects in those documents and to be placed in a position of fighting a battle on side issues raised through factual misstatements, irrelevances, and personally derogatory statements made about those who disagree. The question is still whether funds, facilities, and staff of the Arnold Arboretum are being administered in its best interests.

Sincerely,

/s/ Frederic P. Lee

cc: Thomas V. Rankin, Esquire
George L. Slate, Esquire



DEPARTMENT OF AGRICULTURE

EXPERIMENTAL STATION

MORDEN, MANITOBA,
Canada.Dr. George L. Slate,
37 Highland Avenue,
Geneva, N. Y.

Dear Dr. Slate:

Your notice of December 1st is the first intimation I have encountered as to the threatened change in the status of the Arnold Arboretum. We here at this Federal Experimental Station in Southern Manitoba have much cause to rejoice at the fact that "America's Greatest Garden" has treated our efforts with great kindness and valuable helpfulness.

I will be enthusiastic in doing what I can. An application for membership is made on the card you supplied. I am enclosing ^{1/4} business reply envelope with \$2.00 so that you will be able to include it in an early transmission to Boston.

Incidentally, I feel that Dr. Donald Wyman is doing a very fine job as horticulturist. My first contacts were with Dr. E. H. Wilson, the most renowned of plant hunters and a remarkable botanist and author, and with Dr. Alfred Rehder, the taxonomist.

This carries personal regards and the hope that you are achieving still further progress with your Lily Hybrids, as well as in your Experiment Station work.

Yours cordially,

A handwritten signature in dark ink, appearing to read "W. R. Leslie", written over a horizontal line.

W. R. Leslie,
Superintendent.WRL/AM
Enc.

CLARENCE MCK. LEWIS
20 EXCHANGE PLACE
NEW YORK 5, N. Y.

June 13, 1957

Professor George L. Slate
37 Highland Avenue
Geneva, New York

Dear Professor Slate:

I have just received through the courtesy of the Association for the Arnold Arboretum Inc., a copy of your letter to President Pusey of March 22nd last. Reading through this letter of yours so stirred me up that I feel the impulse to send you this line of appreciation and congratulation that you should have the courage, as well as the ability, to write such a forceful and convincing letter.

Unless I am mistaken, I seem to have tucked away in my recollection the fact that your wife was a daughter of Dr. Wilson. If this impression is correct it may perhaps account, to some extent at least, for some of the 'fire' and conviction which is so outstanding in your letter, for there is nothing like a really personal interest or connection to embolden one adequately in trying to defend a cause which meets with such entrenched opposition as this controversy regarding the changes made at the Arnold Arboretum. It is perhaps disappointing to have to anticipate that even a letter as forceful and as convincing as yours may rebound without effect from the Pusey fortress. Poor Mrs. Merrill's letter apparently proved to be disappointingly ineffective, so what can one expect!

But, without regard to any anticipated actual results, let me again express my warm personal appreciation for your thus having entered the lists with such a truly admirable presentation of the cause.

Sincerely,

C. Lewis

L
L/m

NEW YORK STATE COLLEGE OF AGRICULTURE
AGRICULTURAL EXPERIMENT STATION
CORNELL UNIVERSITY
ITHACA, NEW YORK

DEPARTMENT OF FLORICULTURE AND
ORNAMENTAL HORTICULTURE
January 10, 1957

Dr. G. L. Slate
Experiment Station
Geneva, New York

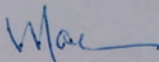
Dear George:

After talking to you on the phone, I wrote immediately to Crane, McDaniel and Prell to see what I could find out with regard to the transcript and the ~~general~~ ^{main} problem.

I am enclosing herewith the letter from Prell which you loaned to me; also your letter to President Pusey. The letter to Pusey was shown to Dr. Lawrence and we both had the same reaction to it, namely, that it had a lot of good points in it but perhaps was in terms that would indicate too much emotion on the part of the writer. As I told you over the phone, it looks to me as if the Harvard group is trying to discredit the members of the Association for the Arnold Arboretum by maintaining that they are either senile, crackpots, crazy or guided by their emotions rather than by reason, so it seems to me that the letter would have its greatest effect if its appeal is to reason couched in terms that make such an appeal.

With best regards.

Sincerely yours,



L. H. MacDaniels
Professor-Emeritus

LHMacD:L

December 27, 1956

Dr. Thomas V. Rankin
Assoc. for the Arnold Arboretum
50 State Street
Boston 9, Mass.

Dear Doctor Rankin:

I have received the copies of the letter to Mr. Henry F. duPont from President Farney and Bradford Washburn of Harvard. The President's statement is about what I would expect and reflects some of the inherent problems with which the Association for the Arnold Arboretum is confronted in getting the case out into the open where matters can be called by their true names and discussed on their merits.

First of all, there is the difficulty of words and understanding as to what is being talked about. This is obviously indicated in the first paragraph of Dr. Farney's letter. It is quite true that the statement dated October 22, 1956 released by Howard and apparently approved by the Harvard Corporation and the Visiting Committee, lists many of the same things which are listed in the resolutions from Winterthur. I am quite sure, however, that these words mean one thing to Director Howard and the botanists at Harvard and something quite different to the group at Winterthur. The Howard statement is a mass of generalities which have little basis in fact, judging by what the Arboretum is now doing and which are stated in terms so vague that they could cover up a multitude of omissions. As I indicated in my other letter to you, the situation is something like the Russians using the word democracy in an entirely different sense than we in America understand it.

In a case of this kind, one has to rely on the integrity of the persons involved and particularly upon the scope and emphasis of their work in the past. I for one, have little confidence in the present Director of the Arboretum. Unless I have been misinformed, he has been doing a firstclass act of playing both ends against the middle, making misstatements here and there, which are at least misleading, if not downright falsification. I believe Granville Clark calls them lies, at least this was so reported to me by Professor Slate.

The fact remains that insofar as I am aware neither Howard nor any of the botanists at Harvard have shown any appreciation of, interest in, or capacity for handling a program such as they describe for the Arnold Arboretum. Further as I have pointed out before and as stated by L. H. Bailey many times, as soon as an arboretum program which should be concerned with the horticultural aspects of botany is dominated by a Botany Department, the whole program ceases to focus on cultivated plants. Dr. Bailey felt so strongly about this that he very much opposed moving the Bailey Hortorium to

Dr. Rankin

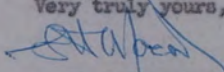
Page 2

the Cornell Campus and insisted that it remain as a separate institution. In this I believe him to be entirely right for insofar as I am aware no botany department in the United States ever carried on a high level technical program dealing with cultivated plants such as the Arnold conducted in the days of Sargent, Rehder, and Wilson.

I am not too well informed on the legal aspects of the Arboretum controversy but have been assured by legal counsel that there is a good case against the ~~Harvard~~ corporation for breach of trust. Considering the present moves on the part of Harvard to make it appear that they are going to conduct a satisfactory arboretum program, I can see that it is going to be very difficult indeed to establish in a court that there has been any such breach of trust unless there are angles to the situation which I do not appreciate or understand. In my own thinking, which I am sure is shared by many others, there is no reasonable probability that the Arnold Arboretum will ever assume leadership with a program that is effective in the way that the Arnold Arboretum was unless it operates as a self-contained autonomous unit. This would require the return of both the library and the Herbarium ^{to} Jamaica Plain and building up the living collections to their former level of usefulness. A forward-looking program would also probably require a new building to house the material. To convince the court of this may be difficult.

The Association will undoubtedly immediately run into the problem of semantics and the propriety of "calling a spade a spade." The Biology Division at Harvard as reflected by President Pursey's statement, apparently thinks they have satisfied all claims by the program they have released. This ^{is} not accepted by most of those in the Association for the Arnold Arboretum. The matter then comes down to bickering as to "who's crazy" or "who is a liar" and that gets nowhere. It appears to me that the Association should continue to press for "a day in court" where the matter would be decided on the basis of the various legal documents that are a matter of record. If I can be of further assistance in the matter, please let me know.

Very truly yours,


L. H. MacDaniels
Professor - Emeritus

LEH:acd:lh
cc:GLSlateGMLawrence

NEW YORK STATE COLLEGE OF AGRICULTURE
AGRICULTURAL EXPERIMENT STATION
CORNELL UNIVERSITY
ITHACA, NEW YORK
DEPARTMENT OF PLANT PATHOLOGY

ans. Longhand 1/28/55

December 20, 1954

Dr. George L. Slate
37 Highland Ave.
Geneva, New York

Dear George:

I've read your letter of December 1 about the future of the Arnold Arboretum.

Is not the potential danger centered in personnel that time may, or may not, correct rather than in keeping the unit out of the hands of the present Harvard botanists who have no Sargent among them? Is not the situation the same, or similar, to that of the Bailey Hortorium, here which is now being unified with the Botany Department on the Campus, to Bailey's regret. The maintenance of the position of the Arnold Arboretum may suffer whether or not it is integrated with Harvard Botany unless the right man is found; and there may be advantages in tying it into the Botanical Department in the meantime. I don't know - I only ask. I'll be glad to help if I can see how best to do it. Thanks for writing me.

Sincerely yours,

LM

L. M. Massey
Professor

LMM:lm
2938

NEW YORK STATE COLLEGE OF AGRICULTURE
AGRICULTURAL EXPERIMENT STATION
CORNELL UNIVERSITY
ITHACA, NEW YORK
DEPARTMENT OF PLANT PATHOLOGY

February 1, 1955

Mr. George L. Slate
37 Highland Avenue
Geneva, New York

Dear George:

I am glad to have your letter of January 28. And I enjoyed reading the statement by John Wister. John is not one to mix words.

I realize that the Arnold situation is not much like the Bailey Hortorium, other than to serve as an example of an eminent man losing his balance in being so enthusiastic over his child and its future. The trouble is there are too few Baileys and Sargents!

It isn't clear to me how I can be of much help but I can at least take out membership.

Sorry I was out when you stopped in some time back. Try again.

Sincerely,

Lou

L. M. Massey
Professor

LMM:DP
#2799

44 Fond Street
Jamaica Plain
Mass.

January 11, 1957

Dear Dr. Fuller:

As you and so many of your members knew my late husband, Dr. Elmer D. Merrill, who was for a great many years a member of your Society, you have probably noted the review of his life and work which appeared in the July 1956, issue of the Journal of the Arnold Arboretum. This account omitted what seems to me a most important fact relating to his last years and without this fact I feel very strongly that the record is not complete.

The article dwells at length upon my husband's work as Director of the Arnold Arboretum between 1936 and 1946. It refers particularly to his part in drawing up preliminary plans for the policy which became known in due course as the Bailey Plan. This is quite correct as far as it goes, but the article omits to state that in 1946, on study of the plan as it had evolved, Dr. Merrill became convinced that the plan would be injurious to the Arboretum. Notwithstanding, Dr. Merrill's opposition, the plan as qualified by the Harvard Corporation in 1953, was applied to the Arnold Arboretum resulting in the transfer of most of the Arboretum's library and herbarium from the traditional headquarters at Jamaica Plain to the Harvard University Herbarium Building in Cambridge.

It required, as you must understand, a great deal of courage for Dr. Merrill publicly to reverse his position and to come out against a policy of the University.

It seems proper, as I have pointed out, that the botanical world should know that from 1946 until the time of his death he opposed the above plan both privately and publicly.

I hope you will be good enough to publish this so that your members can know the facts.

Yours sincerely
(signed) Augusta S. Merrill
(Mrs. Elmer D. Merrill)

*From Plant Science Bulletin, April 1957
A Publication of the Botanical Society of America*

The attached copy of a letter from Mrs. Elmer D. Merrill, widow of the former Director of the Arnold Arboretum, to Dr. Richard A. Howard, present Director of the Arboretum, is sent to you by direction of the Board of Directors of the Association for the Arnold Arboretum, Inc.

THOMAS V. RANKIN
Secretary

COPY

44 Pond Street
Jamaica Plain, Mass.
October 29, 1956

Dear Dr. Howard:

Thank you for sending me six copies of the reprint of your biographical review of my husband's life and scientific work. In many respects this account is accurate and informative and I can appreciate the time and labor you have devoted to it.

However a central issue of Dr. Merrill's later years is, in my opinion, utterly misrepresented in your article, not so much by what you say, but because of what you omit to say. I refer to the question of his attitude towards the current Harvard plan for the Arnold Arboretum, referred to, in its later stages at least, as the Bailey Plan. This program provides, among other things, for the removal from the Arboretum's headquarters in Jamaica Plain to a new Harvard University Herbarium building in Cambridge six-sevenths of the Arboretum's books and herbarium specimens.

You state that my husband approved this plan, but you omit saying that he later vigorously opposed the plan and that his opposition resulted in his resigning from the directorship of the Arnold Arboretum. Nor do you make any reference to his reasons for opposing the plan, reasons of which you were well aware when you wrote your review, yet which you intentionally or unintentionally failed to mention.

Dr. Merrill approved of the Plan in the form in which it was first presented to him, but as he realized its full implications for the future of the Arnold Arboretum he violently disapproved of the plan.

I have in my possession a long memorandum my husband wrote in 1946, giving a detailed account of the treatment he received when he sought to oppose the plan. This memorandum, written about the time of his resignation as director of the Arboretum, reveals his mortification and wounded feelings because of such treatment. In the memorandum he writes "No honest man could possibly condone what has been accomplished in wrecking a great heritage." Significantly, it was about this time that Dr. Merrill's health began to fail, a fact attested to by his family physician who treated him at the time and throughout his long illness that followed.

I feel that you have irreparably injured my husband's reputation by your failure to tell the whole story and in not explaining his reasons for resigning the directorship and for taking his stand in the controversy over the Arboretum that followed, culminating in his and my becoming members of the Association for the Arnold Arboretum, Inc., which was established to combat Harvard's present plan.

In fairness to the memory of the man you profess to admire and respect, you ought, in my opinion, to take immediate steps to set the record straight.

Very truly yours,

(Signed) Augusta S. Merrill

MRS. ROBERT H. MONTGOMERY P. O. BOX 136, COCONUT GROVE, FLORIDA

December 27, 1954

Dear Mr. Slate:

I am delighted to join you in
your fight to preserve the Arnold Arbore-
tum.

I will be glad to pass on your
letter to other friends who might be in-
terested.

Digitized by Hunt Institute for Botanical Documentation

Sincerely
Eleanor F. Montgomery

RECEIVED

rd. 1/29/55

DEC 29 1954

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN T. HEMENWAY
President

ENDICOTT PEABODY
Secretary-Treasurer

THOMAS V. RANKIN
Executive Secretary

Incorporated in 1953 as a nonprofit Massachusetts corporation

50 STATE STREET
BOSTON 9,
MASSACHUSETTS
LAFAYETTE 3-6604

The Association is an independent organization having no connection with Harvard University and is not to be confused with the Harvard-sponsored "Friends of the Arnold Arboretum". Organized to protect and support the Arnold Arboretum in the public interest, the Association is opposed to Harvard's present plan for the Arboretum.

April 30, 1955

DIRECTORS

JOHN S. AMES
North Easton, Mass.
MRS. OAKES AMES
North Easton, Mass.
MRS. HAROLD GREENE ARNOLD
Boston, Mass.
FRANCIS BLAKE
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West Hartford, Conn.
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Winterthur, Del.
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Boston, Mass.
MRS. WILLIAM J. WALTERS
New Brunswick, N. J.
WILLIAM P. WHARTON
Groton, Mass.
JOHN C. WISTER
Swarthmore, Pa.

TO HARVARD CLUB OFFICERS:

We are submitting for your consideration two enclosures:
1) "A Review of the Arnold Arboretum Controversy", which this Association published on April 15th; 2) a proposed Resolution which we hope will be presented at the business meeting of the Associated Harvard Clubs, in Cincinnati, on May 14th.

Even a hasty examination of the enclosed "Review" will suffice to inform you that Harvard is today confronted with an issue as grave as the celebrated McKay case of a generation ago (see p. 8 of the "Review"). The Harvard Corporation, challenged by the question of whether or not it has engaged in a breach of its trusteeship of the famed Arnold Arboretum, in the face of criticism by the Arboretum Visiting Committee and by a group of distinguished alumni and friends, has refused to submit the issue to a court for instructions, contrary to the usual practice among trustees.

Instead of subsiding after the decision in the Ames case, February 11, 1955, as some thought it would do, the controversy has rather increased in intensity. It promises to continue to increase until some action is taken. Harvard's best interests demand that this issue be settled honorably and as soon as possible.

The proposed Resolution is limited to the question of determining whether or not the Harvard Corporation should submit this serious issue to the courts. The Corporation's action in refusing to ask for judicial instructions has not to our knowledge been reviewed by any other Harvard group. Study of this question by an alumni body, such as the Associated Harvard Clubs, can only be salutary.

If you intend to support this Resolution, it would be helpful if you would so state on the enclosed postcard and return it to us. One of the undersigned, Endicott Peabody, will be at the Cincinnati meeting, and will be glad to answer any questions which you may have on the matter.

Endicott Peabody
Endicott Peabody, '42
Secretary-Treasurer

John T. Hemenway, '46
President

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN S. AMES
PRESIDENT, PRO TEM

ENDICOTT PEABODY
SECRETARY, PRO TEM

*(A non-profit Massachusetts corporation to protect and support
the Arnold Arboretum in the public interest)*

ROOM 808
50 STATE STREET
BOSTON, MASS.

December 5, 1953

Mr. and Mrs. George L. Slate
New York Experiment Station
Geneva, N. Y.

Dear Mr. and Mrs. Slate:

You are cordially invited to attend a meeting of people interested in horticulture and the Arnold Arboretum at the Harvard Club in Boston (Commonwealth Avenue near Massachusetts Avenue) on Tuesday, December 15, 1953 at 3:45 P.M.

The purpose is to explain and discuss the status and future of the Arboretum, especially in view of the controversy over the pending plan to disintegrate the Arboretum by moving most of its library and herbarium to Cambridge, diverting some of its income, etc.

A statement will be made as to the nature and purpose of the suit in the Supreme Judicial Court by John S. Ames, Benjamin S. Blake, Godfrey L. Cabot, Grenville Clark, Mrs. Grenville Clark, Mrs. Francis B. Crowninshield, Henry F. du Pont, Childs Frick, Mrs. Susan Delano McKelvey and Ellery Sedgwick.

The purposes and policies of the "Association for the Arnold Arboretum, Inc." will also be explained.

Opportunity will be given for questions and discussion. There will be no solicitation of funds.

This is an important matter affecting the whole future of the Arboretum. Therefore we earnestly hope that you can attend. It is intended to adjourn the meeting not later than 5:30.

Please feel free to bring with you anyone interested in the Arboretum and horticulture.

Sincerely yours,

Endicott Peabody
Endicott Peabody
Secretary, Pro Tem

P.S. A return postal is enclosed.

We also enclose a "Statement concerning the Arnold Arboretum controversy" by Grenville Clark.

LAW OFFICES OF
PEABODY, KOUFMAN & BREWER

ENDICOTT PEABODY
JOSEPH M. KOUFMAN
WM. CONANT BREWER, JR.
JOHN R. AMBROGNE

December 23, 1953

FIFTY STATE STREET
BOSTON 9, MASSACHUSETTS
—
LAFAYETTE 3-7520

Dr. George L. Slate
Agricultural Experiment Station
Geneva, New York

Dear Dr. Slate:

You are no doubt acquainted with the controversy in Cambridge at the present time concerning the decision of Harvard to move the library and herbarium of the Arnold Arboretum to Cambridge.

We enclose herewith for your information copies of a statement made on the subject by Grenville Clark and also a letter to the Harvard Alumni Bulletin by Mr. Ames, Mr. Clark and Mr. Sedgwick.

If you have any opinion on whether or not such a removal would be in the best interests of the Arnold Arboretum, we would be glad to hear from you.

Very truly yours,

PEABODY, KOUFMAN & BREWER

BY:

Endicott Peabody

EP:br

Encs. (2)

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN S. AMES
PRESIDENT, PRO TEM

ENDICOTT PEABODY
SECRETARY, PRO TEM

*(A non-profit Massachusetts corporation to protect and support
the Arnold Arboretum in the public interest)*

ROOM 808
50 STATE STREET
BOSTON, MASS.

January 22, 1954

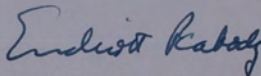
Professor George L. Slate
Division of Pomology
New York State Agricultural Experiment Station
Cornell University
Geneva, New York

Dear Professor Slate:

This is to acknowledge your letter of
January 14, 1954, in answer to my letter of December
21, 1953, enclosing a letter to the Harvard Alumni
Bulletin and a statement by Grenville Clark.

I should like to thank you for your
statement. It is of great interest to us and I
expect to be in touch with you on this at a later
time.

Very truly yours,



Endicott Peabody
Secretary, Pro Tem
Arnold Arboretum

EP:sc

January 14, 1954

Mr. Endicott Peabody
Peabody, Koufman and Brewer
50 State Street
Boston 9, Mass.

Dear Mr. Peabody:

I have read the statements by Mr. Clark and the letter in the Harvard Alumni Bulletin which you enclosed in your letter of December 23rd.

You will recall that I expressed my ideas to you in an interview last March, and previously in correspondence with Mr. Clark. I am still definitely of the opinion that the removal of the library and herbarium to Cambridge and the other actions set forth in the agreement would not be in the best interests of the Arboretum. I am also of the opinion that the damage will go far beyond that caused by the removal of these elements to Cambridge. A clearcut victory in this attempt by the Corporation and the botanists will encourage them to encroach still further on the Arboretum funds until there is little left but the name. Future support of the Arboretum of the type which built it up to its present position will certainly not be forthcoming. The Arboretum's endowment came from horticulturally minded people for its horticultural and botanical work as developed by Professor Sargent and which they wished continued and expanded. The gifts to the Arboretum were certainly not attracted by the botanical work at Harvard, good though it may be.

If I can be of further assistance, please feel free to call upon me.

Sincerely yours;

GLS:PT

George L. Slate
Professor of Pomology

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN S. AMES
PRESIDENT, PRO TEM

ENDICOTT PEABODY
SECRETARY, PRO TEM

(A non-profit Massachusetts corporation to protect and support
the Arnold Arboretum in the public interest)

ROOM 808
50 STATE STREET
BOSTON, MASS.

Directors

March 5, 1954

JOHN S. AMES
NORTH EASTON, MASS.

MRS. OAKES AMES
NORTH EASTON, MASS.

MRS. HAROLD GREENE ARNOLD
BOSTON, MASS.

ALBERT C. BURRAGE
IPSWICH, MASS.

STEDMAN BUTTRICK
CONCORD, MASS.

GRENVILLE CLARK
DUBLIN, N. H.

MRS. FRANCIS B. CROWNSHIELD
BOSTON, MASS.

HENRY F. DU PONT
WINTERTHUR, DEL.

MRS. J. W. FARLEY
NEEDHAM, MASS.

LAURENCE B. FLETCHER
COHASSET, MASS.

CHILDS FRICK
ROSLYN, N. Y.

MRS. EDWARD P. HAMILTON
MILTON, MASS.

JOHN T. HEMENWAY
MILTON, MASS.

HENRY HORNBLOWER II
CHESTNUT HILL, MASS.

WALTER HUNNEWELL
WELLESLEY, MASS.

MRS. SUSAN DELANO MCKELVEY
BOSTON, MASS.

ENDICOTT PEABODY
CAMBRIDGE, MASS.

LEWIS PERRY
BOSTON, MASS.

MRS. ELLERY SEDGWICK
BEVERLY, MASS.

JOHN C. WISTER
SWARTHMORE, PA.

Dear Mr. Slate

We are writing to invite you to become a member of the Association for the Arnold Arboretum, Inc.

The Association is a non-profit Massachusetts corporation incorporated in July, 1953. Its purposes are to aid in the protection, preservation, support and advancement of the Arnold Arboretum as an educational and scientific institution for horticultural-botanical purposes.

As you probably know, the Arnold Arboretum now faces a crisis because of the vote of the Harvard Corporation in January, 1953 to remove to Cambridge most of the Arboretum's herbarium and library, and to use in Cambridge a substantial part of the Arboretum's income. This, in the opinion of many experts in the field, would destroy the Arboretum's integrated character that has made it so distinguished as a horticultural-botanical institution and would destroy or at least gravely impair its prestige and public usefulness. If this were to happen, it would be a misfortune for horticulture and a breach of faith towards the benefactors of the Arboretum.

Accordingly, an immediate objective of the Association is to aid the effort to prevent this disintegration of the Arboretum. The longer purpose is to support the Arboretum's work and the development of horticulture in the public interest.

The organization of the Association, as now planned, calls for a Board of 25-30 Directors, an Advisory Committee of 50-75 and a membership of as many people as are interested in protecting the interests and integrity of the Arnold Arboretum.

We enclose herewith a membership blank, from which you will note that the annual dues are \$2. Later there will need to be a financial subscription among a large number of friends of the Arboretum and of horticulture; but your membership implies no obligation whatever to subscribe more than the dues. It is believed that dues and subscriptions will be deductible for income tax purposes.

A meeting of members will be held later in 1954.

Your membership will help to protect and support the Arnold Arboretum and, therefore, the development of horticulture.

We hope for your favorable reply and also that you will suggest several persons likely to be interested.

Very truly yours,

Endicott Peabody

Endicott Peabody,
Secretary-Treasurer, Pro Tem

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EP:sc
Enc.

P.S. We will be glad to answer inquiries about the effect on the Arboretum of the Harvard Corporation's vote, etc.

There are available, on request, printed copies of the Petition in the pending suit in the Supreme Judicial Court, and of an article in the Harvard Graduates' Magazine of March, 1918 describing the somewhat similar situation in the Harvard-M.I.T. case when the court declared illegal a plan confidently upheld by Harvard.

E.P.

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN S. AMES
President

ENDICOTT PEABODY
Secretary-Treasurer

*A nonprofit Massachusetts corporation organized to protect
and support the Arnold Arboretum in the public interest*

ROOM 815
50 STATE STREET
BOSTON 9, MASSACHUSETTS
TEL.: LAFAYETTE 3-6604

THOMAS V. RANKIN
Executive Secretary
JOHN M. WOOLSEY, JR.
ENDICOTT PEABODY
Counsel

DIRECTORS

JOHN S. AMES
North Easton, Mass.

MRS. OAKES AMES
North Easton, Mass.

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Boston, Mass.

FRANCIS BLAKE
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Beverly, Mass.

MRS. FIFE SYMINGTON
Lutherville, Md.

MRS. JOHN C. VOSOFF
Cohasset, Mass.

MRS. WILLIAM J. WALTERS
New Brunswick, N. J.

WILLIAM P. WHARTON
Groton, Mass.

JOHN C. WISTER
Swarthmore, Pa.

October 4, 1954

Professor George L. Slate
37 Highland Avenue
Geneva, New York

Dear Professor Slate:

Thank you for your letter of
October 1, 1954. I am delighted to hear
that you are getting out an appeal for
membership to your friends.

Mr. Thomas V. Rankin is our new
Executive Secretary and is handling most
of the work of the Association at the present
time. I am turning over your letter to him
and he is most anxious to work with you when
you come to Boston. He is in an office ad-
joining mine at 50 State Street and his tele-
phone number is LAFayette 3/6604.

The hearing before the Supreme Court
is being held this week and we are hopeful
that as a result of it the Attorney General
will be convinced that he ought to bring suit
against Harvard to determine whether or not
a breach of trust exists.

Sincerely yours,

Endicott Peabody
Endicott Peabody

EP:sc

P.O. Box 542

Georgetown

Ontario

December 14. 1954

Dear Mr. Slate,

I received your letter
a few weeks ago. I think
it would be a great
misfortune if the Arnold
Arboretum should be
changed over as suggested.
I will be pleased to join

The Association of the
Arnold Arboretum &
will send the subscription
to Mr Peabody in the New
Year.

A few days ^{ago} I received
a post card from W. S. Lusk
Short Hills, New Jersey.
He wants to know which
is my favorite place of
my own origination. I imagine
he is doing it for the Arnold
Arboretum. He says he are
starting an exhibit want to mark

each originator --

A few weeks ago Mr De Graaf
his wife called. They had
been in Toronto & Sandy
Beet brought them here.

They were very nice ^{said}
^{nice} things about you to which
I agreed heartily. He

recused the visiting
firms that might be interested
in his lilies. He had
some beautiful transplants
of his new ones, as
well as those he has introduced

I was interested to hear that
Harold Coulter was with
him - He did the breeding
work for Constables ^{before the war} & his
Father was one of the famous
fardeners. He died a short
time ago. Mr. & Mrs. Graf said
he built a house for Harold -
his wife and daughter are
with him.

I hope that you are all
well & have escaped
floods & other horrors. We
were fortunate that "Hazel"
did not come near enough
to do any damage here -
wishes from L. & M. & P.

HARVARD UNIVERSITY
CAMBRIDGE 38, MASSACHUSETTS

OFFICE OF THE PRESIDENT

April 2, 1957

Dear Mr. Slate:

There seems little point in my responding to your letter of March twenty-fifth since I so thoroughly disagree with your contentions. This note is sent simply to acknowledge its receipt and to say that I find no reason in it for changing my view that the Corporation has administered the Arnold Arboretum in the Arboretum's own best interest.

Sincerely yours,

Nathan M. Pusey
Nathan M. Pusey

Mr. George L. Slate
37 Highland Avenue
Geneva, New York

Copies of Pusey's reply sent to those names.

Granville Clark.

Pr. Avery.

Karl Sax

Thomas Rankin

Mr. du Pont .

Henry Skinner.

John Hemmaway.

Pr. Johnston.

Henry Teuscher .

Francis Blake.

F. P. Lee .

John Wister.

Mrs. Arnold .

L. H. MacDonald

P. W. Zimmerman.

C
O
P
Y
Office of the President

HARVARD UNIVERSITY
CAMBRIDGE 38, MASSACHUSETTS

December 21, 1954

Dear Mr. Hemenway:

I am writing you on a point which is troubling the Harvard Corporation.

From time to time various groups have been organized for the purpose of raising money for the support of specified Harvard activities. There are, for example, Friends of the Fogg Museum, Friends of Music at Harvard, Friends of the Library, and many others. The Corporation takes the position that it cannot sanction the use of Harvard's name or that of any department or institution of the University in connection with any such appeal unless it is in a position to control what is to be done with the money contributed.

I think you will readily understand why this policy has been consistently followed, even though at times it has been necessary to go counter to the views of those who felt that what they proposed to do was in the best interests of the activity they wished to benefit. Those who desire to contribute to a particular activity might very well find themselves subject to conflicting appeals, and the resulting confusion could not fail to be injurious to the University and to the activity they wished to benefit. Moreover, funds which might be available for purposes which the responsible administration believes meritorious could be diverted to other less desirable activities.

The Corporation now finds itself faced with this problem in connection with your Association for the Arnold Arboretum, Inc. Your association is using the name of the Arboretum in raising money which is to be spent without the approval of the director of the Arboretum or of the Corporation, its Trustee. Furthermore, I understand that a very large part of this money is to be used in aid of the current litigation in which your Association seeks to upset the Corporation's decision as Trustee of the Arnold Arboretum to remove a portion of the library and specimens from Jamaica Plain to Cambridge. I am informed your goal for the current year is \$35,000. To date the Arnold Arboretum has received only \$1,050, so far as I know.

The Corporation feels that it has a duty to protect the Arboretum against this unauthorized use of its name by your Association. The need for this protection is emphasized by a number of instances which have come to my attention where donors have given money to your Association under the mistaken impression that your Association is acting on behalf or with the approval of the Arboretum administration or that the appeal has been made by the administration itself.

We think we should do what we can to correct the present situation and request that your Association discontinue the use of a name which has been associated since 1872 with an institution for whose administration and endowment Harvard is responsible.

Sincerely,

/s/ Nathan M. Fusey

Nathan M. Fusey

Mr. John T. Hemenway
Association for the Arnold Arboretum, Inc.
40 Green Street
Milton 86, Massachusetts

C
O
P
Y

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

50 State Street
Boston 9, Massachusetts

December 24, 1954

President Nathan M. Pusey
Massachusetts Hall
Harvard University
Cambridge 38, Massachusetts

Dear President Pusey:

I beg to acknowledge receipt of your
letter of December 21st. After opportunity
for consideration, I shall communicate with
you again.

Sincerely yours,

/s/ John T. Hemenway

C
O
P
Y

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

50 State Street
Boston 9, Massachusetts

January 10, 1955

President Nathan M. Pusey
Massachusetts Hall
Harvard University
Cambridge 38, Massachusetts

Dear President Pusey:

With regard to your letter of December 21, 1954, I have consulted the Executive Committee of this Association and want to suggest that our respective counsel confer on this subject. If this course is agreeable to you, I suggest that your counsel communicate with Messrs. John M. Woolsey, Jr. and Endicott Peabody and arrange a date to confer on this matter.

I am going to write you shortly on a matter which is causing this Association much concern.

Sincerely yours,

/s/ John T. Hemenway

John T. Hemenway
President

JTH:jmf

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

JOHN T. HEMENWAY
President
ENDICOTT PEABODY
Secretary-Treasurer

*A nonprofit Massachusetts corporation organized to protect
and support the Arnold Arboretum in the public interest*

50 STATE STREET
BOSTON 9, MASSACHUSETTS
TEL.: LAFAYETTE 3-6604

THOMAS V. RANKIN
Executive Secretary
JOHN M. WOOLSEY, JR.
ENDICOTT PEABODY
Counsel

DIRECTORS

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Milton, Mass.
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Chestnut Hill, Mass.
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Wellesley, Mass.
MRS. SUSAN DELANO MCKELVEY
Boston, Mass.
LEWIS PERRY
Boston, Mass.
MRS. ELLERY SEDGWICK
Beverly, Mass.
GEORGE L. SLATE
Geneva, N. Y.
HERBERT T. STODDARD
Cohasset, Mass.
MRS. FIFE SYMINGTON
Lutherville, Md.
MRS. JOHN C. VOSOFF
Boston, Mass.
MRS. WILLIAM J. WALTERS
New Brunswick, N. J.
WILLIAM P. WHARTON
Groton, Mass.
JOHN C. WISTER
Swarthmore, Pa.

January 11, 1955

MEMORANDUM FOR DIRECTORS OF THE ASSOCIATION:

Mr. John T. Hemenway, President of the Association, recently received a complaint from President Pusey regarding the Association's title. Copies of correspondence relative to this is enclosed. As you will see, the problem is being made the subject of legal study and Mr. Hemenway has proposed a conference of counsel to discuss the matter. As developments occur, the Board of Directors will be kept informed.

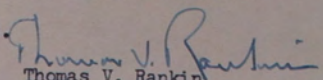
Thomas V. Rankin
THOMAS V. RANKIN
Executive Secretary

TVR/k
Encls.

1/27/55

Mr. Slate:

Mr. Hemenway has requested me to send a
copy of the attached letter to each member of
the Board of Directors.


Thomas V. Rankin
Executive Secretary

COPY

HARVARD UNIVERSITY
Cambridge 38, Massachusetts

Office of the President

January 24, 1955

Dear Mr. Hemenway:

This note is sent in reply to your letters of January tenth and fifteenth.

The suggestion made in your first letter that our counsel meet with Messrs. John M. Woolsey, Jr., and Endicott Peabody to discuss the question I raised in my letter of December twenty-first seems to me a good one. I shall ask our counsel, Mr. Oscar M. Shaw, to get in touch with Mr. Woolsey to arrange such a meeting soon.

On the other hand, it seems to me that there is nothing to be gained by a further discussion, either here or at the meeting between our counsel and yours, of the Corporation's position in respect of a bill for instructions about the removal of part of the library and herbarium of the Arboretum to Cambridge. The Corporation's views on this point have been stated often, and I am sure that you are familiar with them.

In connection with this latter point, however, I should like to refer you to Learned Hand's recent letter to the Executive Director of your Association, of which a copy has been sent to me.

Yours sincerely,

NATHAN M. PUSEY

Nathan M. Pusey

Mr. John T. Hemenway, President
Association for the Arnold Arboretum, Inc.
50 State Street
Boston 9, Massachusetts

150 copies This copy was
micrographed

37 Highland Ave.,
Geneva, N.Y.
March 1957

Dr. Nathan M. Pusey, President
Harvard University
Cambridge, Massachusetts.

Dear President Pusey:

As one of the signers of the unanimous statement made by eleven men who conferred as to the Arnold Arboretum at Winterthur, Delaware on November 12-13, 1956, I have received a copy of your letter of December 4 to Mr. Henry F. duPont. In that letter you state that the signers were poorly informed because they had not consulted Dr. Richard A. Howard, the present Director of the Arboretum.

You do not seem to realize that with the many available sources of information about the Arboretum's work, it is not necessary to consult Dr. Howard in person to become well-informed about the situation.

To know what made the Arboretum a great institution, it is necessary to be familiar with the writings of Sargent, Wilson and Rehder, and to read the Journal of the Arnold Arboretum. Their work, not only made great contributions to the taxonomy of woody plants, but was of supreme usefulness to professional and amateur horticulturists; and because of this latter fact it attracted the funds that make up the Arboretum's endowment. The signers of the Winterthur statement are all well acquainted with their work.

To judge the current work of the Arboretum we have three reports of Director Howard. These are filled with trivial details; in fact just about everything is there except the day to day activities of the janitor. If you will compare these reports and the publications of the taxonomic staff with the things that were done when the Arboretum was great, you will see why we think that the Arboretum has come upon hard times.

These reports, as well as the Director's other statements, make much of the horticultural activities. The courses which are described, valuable as they may be in providing instruction at a popular level, cannot take the place of the important scientific work for which the Arnold Arboretum in the past has been renowned. It must also be

President Pusey:

remembered that for at least fifty years popular courses and field trips have been conducted for the public under the direction of staff members of the Arboretum.

"Harvard's View of the Controversy over the Arnold Arboretum" is another source of information as to Harvard's plans for the Arboretum. It reads as if it was prepared by a man with his tongue in his cheek. It is evident to those who know the situation that Dean Bundy of the Faculty of Arts and Sciences, was misinformed since the only other explanation would be that he was deliberately attempting to distort the facts. Those of us who have studied it have not been fooled by it.

Harvard's intentions were revealed in the statement of the Coordinating Committee in 1950 when the Arboretum was referred to as "a tool to be used in the development of botany as a whole and in the overall interests of the University," and again in the Bailey Plan when the living collections of the Arboretum were referred to as "the goose that lays the golden eggs." There is no evidence that the Harvard Corporation has had a change of heart in spite of finally acknowledging the trust. The Arboretum's endowment certainly was not given to strengthen the botanical work at Cambridge.

The Harvard Corporation, if judged by its actions, has no understanding of the differences between the horticultural work under Sargent and the present day activities. It is a self-perpetuating body. It has so far been able to keep the matter out of the courts, the only place where the full facts can be presented and the legal issues determined. In the light of what is happening it is hard to believe that the Corporation has any intention of managing the Arboretum in its best interests as set forth in the original trust. Since Dr. Howard was installed to carry out the Corporation's plan, the attempt to silence the opposition does not alter our views. As a defence of Harvard's action with respect to the Arboretum, your statement that we should listen to Dr. Howard is wholly unacceptable to us.

The point at issue is a breach of trust and whether the protestants are to have a chance to prove it in court. Responsible legal authorities state that when a breach of

President Pusey:

trust has been alleged as here, the matter should be resolved in the courts. We believe that the Harvard Corporation's resistance to a judicial hearing is unjustified and wrong.

The Overseers' Visiting Committee, having some of its dissenting members eliminated, should now be more tractable than in the past. A vote of confidence under the circumstances may be something to talk about in uninformed circles, but hardly anything to impress the Winterthur group, or other close observers of the controversy.

The approval of the present members of the Arboretum staff in Cambridge is not surprising in view of the pressures that have been applied to those courageous enough to voice their objections to the disintegration of the Arboretum.

I must remind you, however, that three former directors of the Arboretum, Professors Ames, Merrill and Sax, all distinguished botanists and able administrators with the best interests of the Arboretum at heart, expressed their strongest disapproval of the move. Dr. Merrill's original approval, as did the early approval of some others, changed to strong disapproval when he learned what the change meant for the Arboretum.

You refer to a lack of information in the Winterthur statement. Now I am going to refer to your lack of information about our side of the case.

There is no evidence that you have made a serious attempt to find out what our thoughts are in the matter. Your letter to Mr. duPont indicates clearly that you are not informed as to why we think that the Harvard Corporation is not exercising its trustee powers in the best interests of the Arboretum. You appear to have relied completely on persons who have given you only one side of the case without making any effort to obtain information from those who oppose Harvard's policy. I think that it is in order for me to ask you what outside authorities the Harvard Corporation consulted in reaching its decision.

President Fusey:

You state that Dr. Zimmerman has "neither visited the Arboretum in recent years nor corresponded with the Director regarding its program, or the utilization of its resources." Dr. Zimmerman is sufficiently well-versed on the Arnold Arboretum to qualify as the author of the article on the Arboretum in the current Encyclopedia Britannica.

I feel very strongly, as do other botanists and horticulturists whom I have consulted, that the Arboretum will never function effectively unless it is a largely autonomous institution divorced from the domination of botanists who do not appreciate the importance of the problems of cultivated plants. This means the return of most of the herbarium and library to Jamaica Plain and the continuous and vigorous development of the living collections.

May I say that any of us will be happy to call upon you at your convenience and discuss this matter with you?

Very truly yours

George L. Sill
(type also)

March 22, 1957

Dr. Nathan M. Pusey, President
Harvard University
Cambridge, Massachusetts.

Dear President Pusey:

As one of the signers of the unanimous statement made by eleven men who conferred as to the Arnold Arboretum at Winterthur, Delaware on November 12-13, 1956, I have received a copy of your letter of December 4 to Mr. Henry F. duPont. In that letter you state that the signers were poorly informed because they had not consulted Dr. Richard A. Howard, the present Director of the Arboretum.

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Harvard's intentions were revealed in the statement of the Coordinating Committee in 1950 when the Arboretum was referred to as "a tool to be used in the development of botany as a whole and in the overall interests of the University," and again in the Bailey Plan when the living collections of the Arboretum were referred to as "the goose that lays the golden eggs." There is no evidence that the Harvard Corporation has had a change of heart in spite of finally acknowledging the trust. The Arboretum's endowment certainly was not given to strengthen the botanical work at Cambridge.

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President Fusey:

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May I say that any of us will be happy to call upon you at your convenience and discuss this matter with you?

Very truly yours

Professor Slate:

The enclosed copies of an exchange of letters between President Nathan M. Pusey and Mr. John T. Hemenway are being sent to all members of the Board of Directors of the Association for the Arnold Arboretum.

Thomas V. Rankin
Thomas V. Rankin
Secretary

February 28, 1957

COPY

HARVARD UNIVERSITY
CAMBRIDGE 38, MASSACHUSETTS

Office of the President

January 16, 1957

Dear Mr. Hemenway:

I have your letter of December 21, 1956.

Your letter suggests that the confusion arising from the unauthorized use by your Association of the name of the Arnold Arboretum in the actual cases to which your attention was directed some time ago has been cleared up, and I am glad if this is so. But the possibility of confusion is inherent in your use of the name, and I believe that it continues to be misleading. For example, Dr. Howard has recently received a letter, properly addressed to him and plainly intended to cover a contribution to the Arboretum, but with a check enclosed made payable to the order of "E. Peabody, Treasurer."

In these circumstances, I must again request that your Association discontinue its use of the Arboretum name.

Very truly yours,

s/Nathan M. Pusey

Nathan M. Pusey

Mr. John T. Hemenway
Association for the Arnold Arboretum, Inc.
50 State Street
Boston 9, Massachusetts

COPY

ASSOCIATION FOR THE ARNOLD ARBORETUM, INC.

Incorporated in 1953 as a nonprofit Massachusetts corporation

50 STATE STREET • BOSTON 9, MASSACHUSETTS • LAFAYETTE 3-6604

The Association is an independent organization having no connection with Harvard University and is not to be confused with the Harvard-sponsored "Friends of the Arnold Arboretum". Organized to protect and support the Arnold Arboretum in the public interest, the Association is opposed to Harvard's present plan for the Arboretum.

February 28, 1957

President Nathan M. Pusey
Harvard University
Cambridge 38, Massachusetts

Dear President Pusey:

I have your letter of January 16.

I regret that you did not see fit to retract the statement quoted in my letter of December 21, 1956 nor to meet the essential point of that letter.

Your letter of January 16 says that my letter of December 21 "suggests" that the "confusion" resulting from the use of the name of the Arnold Arboretum in the cases you cited in 1954 had been "cleared up". This statement is not responsive to my letter of December 21 which made it clear, I believe, that the instances of asserted confusion which you mentioned in 1954 did not actually exist and that, after careful investigation by us, no foundation was found for your complaint. But instead of retracting your unfounded assertion (which may have been circulated far and wide), you refer to confusion that has now been cleared up, thus making an assumption of fact which we had expressly denied.

I regret that you have seen fit to evade the issue in this way, and I must reiterate my request for a retraction by you of your statement in your letter of December 21, 1954.

If you do not choose to retract that statement, I ask your permission to circulate copies of our correspondence on this subject.

Relative to your example of recent "confusion" where a letter was sent to Dr. Howard with a check enclosed for "E. Peabody, Treasurer", this as you will

President Nathan M. Pusey

-2-

February 28, 1957

realize upon reflection does not bear out your statement of December 21, 1954, which we have asked you to retract; on the contrary. In fact, such an incident might occur whatever the name of our organization. Your item therefore is not an argument for our changing our name (for no confusion regarding the name was demonstrated) but rather for our ceasing to function. Incidentally, the donor of the check in question could not have been well informed about the Association as E. Peabody has not been Treasurer since the fall of 1955, when he was replaced by Francis Blake. If you will send us the name and address of the donor, we shall notify him of this fact.

We are confident that the legend used on our letterhead and other material leaves no room for doubt or confusion as to the purpose and identity of this Association, and therefore we decline to discontinue the use of our corporate name.

Sincerely yours,

s/John T. Hemenway

John T. Hemenway
President

JTH/jf

Please return to State

COPY

HARVARD UNIVERSITY
CAMBRIDGE 38, MASSACHUSETTS

January 8, 1957.

President

Dear Mr. du Pont,

It is no trouble to tell you how we spend the annual income of the Arboretum, including the Arnold Trust.

During the past fiscal year about 70 per cent of the Arboretum's total income of \$201,963 from unrestricted funds or funds restricted to special purposes was spent either in Jamaica Plain or in Weston on the Case Estates. The actual figure was \$141,851, and does not include a variety of items, examples of which are the \$12,000 expended from the publication fund for Mrs. Susan McKelvey's book on plant exploration in the trans-Mississippi West, 1790-1850, and a \$550 prize award for research on beach plums. The balance of the Arboretum's current income, a total of \$60,112, could be said to be spent in Cambridge, although the figure actually contains, for example all the telephone bills of the Arboretum, as well as the Director's salary. Dr. Howard spends a substantial part of his working hours in Jamaica Plain and Weston.

Dr. Howard reports that there are ten ground-crew men spending full time in Jamaica Plain, plus an average of six additional laborers during the summer months. There are also seven professional appointments; a technician; one full-time and one half-time secretary in Jamaica Plain - a total of 25 persons full time and one at half time. At Weston the Arboretum employs three regular ground-crew men full time and has an average of three others employed part time.

If you include the Director, who divides his time among Jamaica Plain, Weston, and Cambridge, there are in Cambridge three professional appointments, two secretaries, and one technician paid wholly from Arboretum funds. In addition, there are five professional appointments who receive a part of their recompense from Arboretum funds proportionate to the amount of time that they spend on Arboretum work. The Arboretum also shares the cost of a janitor and a maid with the Gray Herbarium, the Botanical Museum and the Faculty of Arts and Sciences. Even so, seven of the eleven individuals (including the Director, the librarian and the curator) regularly spend part of their time in Jamaica Plain.

I should like to point out that these figures are approximate because we do not consider the Arboretum as a unit located exclusively in Jamaica Plain, but one which has three foci of activity - Jamaica Plain, Weston, and Cambridge.

I think it quite clear that the conferees who met at Winterthur were not well informed about the Arboretum's activities except sofar as they evidenced agreement with the general objectives toward which the Arboretum is now working. I am delighted to hear that

you plan to come to Cambridge next spring because I am sure that you will find the Arboretum's situation quite different from what has been pictured to you by others.

In answer to your question to your question regarding the possibility of "having the various legal issues settled by the court" I refer you to the enclosed copy of the opinion of the Supreme Judicial Court in the case of John S. Ames & others vs. Attorney General.

Sincerely yours,

Nathan M. Pusey.

COPY

HARVARD UNIVERSITY
CAMBRIDGE 38, MASSACHUSETTS

Office of the President

December 4, 1956

Dear Mr. du Pont:

Your letter of November twenty-first and the Statement of the Winterthur Conference on the Arnold Arboretum came to me last week. Reading the latter I find it difficult to believe that you as a signer of the Statement are talking about the same institution we of the Corporation know as the Arnold Arboretum. Communication and understanding are indeed difficult and complicated matters!

It is my wish that you, deeply interested as you are in Harvard and the Arboretum, would take the time to inquire about the steps we are taking month by month to achieve the goals which it seems to me both you and we believe in. As a member of the Visiting Committee you should have received a copy of the general summary of the Arboretum's current program. But I can only conclude that you did not and so enclose another. If you will read this care fully, you will notice, I think, a striking similarity between our program and the one suggested in your Winterthur Statement. Both statements indicate an awareness of the need for horticultural research and concern for the role the Arboretum has played and plans to play in the future. But beyond this initial area of agreement it is difficult to believe we are talking about the same activity.

I suppose what appears to me as lack of information, coupled with a good deal of misinformation, in the Winterthur Statement should occasion no surprise when one observes, to take one example, that the two members of the Winterthur "committee on

facilities and funds". Messrs. Zimmerman and Teuscher, have neither visited the Arboretum in recent years nor corresponded with the Director regarding its program or the utilization of its resources. Again: two Arboretum staff members are signers of the Winterthur Statement. But had inquiry been made you would have discovered that the remainder of the staff of the Arboretum disagrees emphatically with the assertion that the interests of the Harvard Department of Biology in theoretical botany have been advanced at the expense of the Arnold Arboretum. On the contrary you would have found that an overwhelming majority of the staff feel that the new arrangements for the Arboretum have distinctly favored the Arboretum's best interests and have resulted in greatly increased effectiveness for the Arboretum as a whole. Incidentally, there is no "Department of Botany" at Harvard as the Winterthur Statement incorrectly says.

Professor Howard's statement of the current program of the Arboretum was discussed at length at the last meeting of the Visiting Committee on October twenty-second. Following this discussion both the new statement concerning the program and the currently activity of the Arboretum were reported upon in highly favorable terms by Mr. Bradford Washburn, Chairman of the Arboretum Committee, to the Overseers at their November meeting. At this time Mr. Washburn also reported the very firm vote of confidence in Dr. Howard and his program which had been voiced at the meeting of the Visiting Committee.

It seems to me unfortunate that any good friend of the Arboretum should be unaware of the many strong currents now making for real advance at the Arboretum. If you have not had time to visit

the Arboretum during the three years in which Dr. Howard has been its Director, I hope very much that you will soon make a point of meeting him and discussing the Arboretum's program. Indeed I must go on further and urge that you judge Dr. Howard and his work only on the basis of your own personal observation. I am confident that if you will do this there can be very little disagreement between us, for it seems beyond question that the aims we are seeking are very similar indeed.

Sincerely yours,

Nathan M. Pusey.

Digitized by Hunt Institute for Botanical Documentation

Mr. Henry F. du Pont
Winterthur
Delaware.